

State Homeland Security Strategy (SHSS)

Utah 2010 State of Utah

Section 1 > Introduction

May 1, 2011

PURPOSE

The only constant in this world is change. The concept of preparedness has become a central theme in every aspect of government. Discussions transcend physical security, economic well being and societal stability. Preparedness is the concept of managing risks to the homeland through mitigation, deterrence, prevention, response and recovery. These risks include: crimes, fires, natural disasters, terrorist attacks, and threats to public health, civil liberties, and a host of others. In its preparedness activities, Utah is considering not only terrorism, but also the full range of hazards that may befall the State. This is known as an "all-hazards" approach to preparedness.

Utah has moved from a decentralized, reactive position to proactively managing risk through setting integrated, enterprise-wide priorities. These priorities set by local, state, tribal, federal, and private entities will drive future preparedness efforts, as well as the allocation of resources. In addition, performance measures will assist leaders in determining how and where to allocate the limited resources the State has to further maintain preparedness.

The most fundamental role of government is to protect the safety and security of its citizenry, while ensuring the protection of our democratic institutions. To ensure preparedness initiatives and continue to protect the State, we must provide strategy, structure, and transcend the inevitable changes in government.

This Strategic Plan is a multi-year plan and seeks to accomplish these core governmental functions. It is not intended to be a static document. Rather, the plan is designed to sustain the culture of coordinated preparedness that continues to emerge, and coupled with national efforts, to ensure Utah's preparedness moves forward unabated. This plan will be reviewed each year for any goals, objectives, and/or steps needing to be updated. A progress report is completed bi-annually in the spring and fall. A project management program is used in tracking the progress and completion of the goals, objectives and steps of the strategic plan.

Our Governor's Balance Scorecard Initiative is another tool that will help our state stay focused on the priority of our state in its goals: "Driving performance, efficiency, and enterprise planning in government with a public-private partnership between the Governor's Office of Planning and Budget, and the Utah Policy Partnership."

VISION

"Our vision is to achieve a self-sustaining culture of emergency preparedness for all individuals and communities in Utah"

FOCUS

The State's focus is to establish a forward-thinking vision for risk management in the State of Utah. Upon reviewing the current situation, we established a strategy to indicate, "Where we want to be", a current status of 'where we are', initiatives in progress, and new initiatives. The results are:

- Agribusiness
- Citizens and Communities
- First Responders
- Government Operations and Funding
- Health and Medical
- Information, Education and Communication
- Information and Intelligence Integration/Sharing
- Private Sector and Industry
- Technology
- Transportation

The participants completed their assigned tasks and have made significant strides implementing a number of the initiatives in this plan. It will take several years, adequate funding, and the participation of Federal, Tribal, State, and Local governmental officials, first responders, healthcare, utilities, private industry and private citizens to realize the initiatives contained herein.

Throughout this document, the reference to "State" encompasses Local, State, Tribal, Federal, and Private Partners in and working with Utah.

COORDINATION

In August of 1999, the Governor of Utah issued an Executive Order to address and respond to the risk of emergency or disaster that could result from terrorism or terrorist use of weapons of mass destruction.

This Executive Order identified the Division of Emergency Services and Homeland Security (DES), now known as the Division of Emergency Management within the Department of Public Safety, as the designated single point of contact for, and the state counterpart to the federal National Domestic Preparedness Office.

EFFORT

The State of Utah will promote the establishment and attainment of common goals. Utah will utilize compatible practices, procedures, equipment, and our gap analysis to develop collaborative partnerships for prevention, preemption, detection, mitigation, preparing for, responding to, and recovering from a WMD/all hazards' event. For example, interoperable communications issues transcend individual local, state, tribal, federal, and private sector agencies and organizations. All disciplines must be active participants in the development of an interoperable communications system.

DESCRIPTION OF JURISDICTIONS

The State of Utah has used the 29 individual counties within the state as the identified jurisdictions. A jurisdiction encompasses all geographical areas of the respective county, including federal and tribal lands. Each county is responsible for developing and providing WMD/all hazards response capabilities within their jurisdictional boundaries.

DESCRIPTIONS OF REGIONS

The state is divided into seven homeland security regions with close proximity. In 2009, the Utah Regional Coordinating Council was formed with representatives of each region. At each region level there is a chair and co-chair to conduct their meetings. The state has designated the Community Support Section's liaisons to be the representatives for each region to support their needs. Each region has or is in the process of formalizing mutual aid agreements to work together. The State has had a bill passed for a Statewide Mutual Aid Agreement.

**STATE OF UTAH
HOMELAND SECURITY STRATEGY PLAN
2011**

1. Goal:

Jurisdictions in the State of Utah address multi-disciplinary guidelines, procedures, and standards to detect, prevent, mitigate, prepare for, respond to, and recover from a WMD/terrorism/all hazards incidents by implementing NIMS and the NRF.

1.1 Objective: (Dave P, Joe T)

National Priority: Implement the NIMS and NRF

Bring resource management system online to support the logistics needs of local, county, tribal and state entities by Mar. 1, 2011.

1.1. A Implement Resource Manager by Aug. 1, 2010

1.1. B Develop system to request, track and fill undocumented resources by July 1, 2010

1.1. C Train users on the resource management system as they are identified by Sept. 1, 2010

1.1. D Develop a back-up written resource management system by Nov. 30, 2010

1.1. E Develop updated resource list for all jurisdictions using contracted assistance by Jan. 1, 2011

1.2 Objective: (Dave P, Doug Mc)

National Priority: Implement the NIMS and NRF

Develop a system to assess and procure needed supplies and equipment to local, county, tribal and state entities by Mar. 1, 2011

1.2. A Annually conduct periodic gap analysis

1.2. B Annually identify shortfalls from the gap analysis

1.2. C Annually update statewide database of Fire, EMS, Law Enforcement and Public Works resources

1.3 Objective: (Bob C, Dave P)

National Priority: Implement the NIMS and NRF

Annually assess the planning, exercising, and training throughout the emergency operations arena in the state. WebEOC will be used to assure the proper procedures are utilized and that the multi-agency communication and coordination systems are maintained.

1.3. A Annually coordinate as requested for each of the emergency incidents and pre-planned (recurring/special) events in accordance with ICS organizational structures, doctrine, and procedures, as defined in NIMS. ICS implementation must include the consistent application of Incident Action Planning and Common Communications Plans.

1.3.B Annually coordinate, support, and assess the emergency incident and event management through the development and use of integrated multi-agency coordination systems , i.e. develop and maintain connectivity capability between local Incident Command Posts (ICP), local 911 Centers, local Emergency

Operations Centers (EOCs), the state EOC and regional and/ federal EOCs and /NRF organizational elements.

1.4 Objective: (Kris H)

National Priority: Implement the NIMS and NRF

Develop a template for intrastate mutual aid agreements, to include agreements with private sector and non-governmental organizations by Sept. 30, 2010.

1.4. A Promote intrastate mutual aid agreements, to include agreements with private sector and non-governmental organizations by Sept. 30, 2010.

1.5 Objective: (Ted, Ron G, Ryan L) Review for change

National Priority: Implement the NIMS and NRF

The State of Utah will annually support and encourage the governmental and non-governmental agencies to adopt and stay current with NIMS for response, event planning, terminology, resource typing, and during major incidents.

1.5. A Annually promote and encourage NIMS adoption by associations, utilities, non-governmental organizations (NGOs), private sector incident management, and response organizations.

1.6 Objective: (Kris H)

National Priority: Implement the NIMS and NRF

The Passing of a bill through the legislature for the benefit of a state-wide mutual aid compact in disaster and any other event that would include needed resources from another jurisdiction will continue to be a priority for the state to have resources available as needed. Due to the seriousness of this bill it will be reviewed on an annual basis by Sept. 30, 2010.

1.6. A Participate in and promote intrastate and interagency mutual aid agreements, to include agreements with the private sector and non-governmental organizations by Sept. 30, 2010.

2. Goal:

Develop and enhance Homeland Security Regions, and other response capabilities to respond to the consequences of a WMD terrorism/all hazards incident where local resources are not available, or are inadequate.

2.1 Objective: (Spencer, Brian S)

National Priority: Enhanced Regional Collaboration

AGRC will provide and enhance geospatial technical support to identify Utah's population that would require the support of the Homeland Security Regions ILO program and annually address any new issues or needs.

2.1. A Annually maintain updated critical infrastructure data, which will be available by regions through deployment of WebEOC mapper giving geospatial capabilities and make it available to partners as the need arises starting Oct 1, 2011.

2.2 Objective: (Kris, AnnaRae)

National Priority: Enhanced Regional Collaboration

Expand and enhance regional collaboration through sustainment of inter-state programs, as well as developing an inclusive list of inter-state collaborative capabilities, ensure completeness of reports, and plans by Sept. 30, 2011.

- 2.2. A Continue development of the Regional Four Corners Initiative, and complete a Planning Phase of developing plans and procedures focused towards Regional interoperability by Sept. 30, 2011.
- 2.2. B Continue inter-state collaboration efforts through the gap analysis capability assessments and implement recommendations by Sept. 30, 2011.
- 2.2. C Identify and define inter-state collaborative capabilities and implement them into state reports and plans by Sept. 30, 2011.

2.3 Objective: (Ty, Kris)

National Priority: Enhanced Regional Collaboration

Formalize Utah Homeland Security Regional structure and concept to enhance regional collaboration to all-hazards planning, prevention, response, and recovery by Sept. 30, 2010.

- 2.3. A Complete the development and outcomes of by-laws, charters, and regional plans by June 30, 2012...
- 2.3. B Annually review the hazmat County annex in the EOP or as a standalone HazMat Plan.
- 2.3. C Establish a functioning training and exercise sub-committee to give guidance and feedback to regional training and exercise efforts to the URCC by Sept. 30, 2010.

3. Goal:

Develop a Utah Critical Infrastructure Protection Plan with policies that define the process for identifying the CI risk, threats, and vulnerabilities and how the SIAC ACIP will coordinate with stakeholders to better prepare, prevent, respond, and recover from manmade (criminal) and naturally occurring disasters.

3.1 Objective: (Brian S/Shawn P)

National Priority: Implement the NIPP

Identify and catalog Utah's most CI by sectors by _____.

- 3.1. A Identify by _____ the CIs most likely to be a target of an attack.
- 3.1. B Identify the organization/individuals responsible for security/threat mitigation for each facility by _____.
- 3.1. C Provide local public safety agencies by _____ an ability to identify and prioritize their CIKR-across all sectors against potential threats.
- 3.1. D Disseminate DHS's monthly Sector Open Source Digest (SOSD) through PIER, to private sector businesses to begin on _____.

3.2 Objective: (Brian S/Shawn P)

National Priority: Implement the NIPP

Develop CIKR geo-spatial capability designed to provide an all hazards situational awareness by _____.

3.2. A Coordinate with AGRC to integrate existing technology into GIS framework; and to develop geo-spatial shape-files representative of Utah's critical infrastructure facilities/assets, according to priority by _____.

3.2.B Consult with leading national GIS firm to develop user-friendly geo-spatial framework and toolset to access and analyze relevant data by Dec. 31, 2011.

3.2.C Collaborate with regional partners, representative of multiple disciplines (including UASI), to identify geospatial data and analysis requirements to apply towards project implementation (i.e., crime, 911 calls-for-service, prisoner release, suspicious activity., intelligence, and critical infrastructure, and weather data; hazards modeling, density analysis; pubic data feeds; blueprints and response plans; video and photography; etc.) by Dec. 31, 2011.2011.

3.3 Objective: (Michael Casey)

National Priority: Implement the NIPP

Implement the NIPP Risk Framework as related to Cyber Security by Dec. 31, 2013. The framework will be used to identify, prioritize, and protect key information resources in the State of Utah.

3.3.A Annually review and update the Enterprise Security Plan as needed.

3.3.B Quarterly update the NIPP Risk Framework as related to Cyber Security.

3.3.C Support the Private Sector Homeland Security Steering Committee's Business Resource Database project by Dec. 31, 2013.

3.4 Objective: (Michael C, Brian S)

National Priority: Implement the NIPP

Enhance the State of Utah's ability to protect systems, data, and better detect response to cyber incidents by Dec. 31, 2010.

3.4.A Incorporate Cyber Security into the information analysis and sharing requirements at the SIAC by Dec. 31, 2010.

3.4.B The State will participate in a project, sponsored by DHS to utilize MS-ISAC's Intrusion Prevention System (IPS) service. The State will use the IPS service to monitor internet traffic entering into the State's Wide Area Network by June 2010.

3.4.C The State will establish token based authentication system for systems and agencies needing multi-factor authentication by Dec 31, 2010.

3.4.D The State will establish a security plan and standards for mobile computing devices, such as: smart phones, tablets, netbook, and slate computers by June 30, 2011.

- 3.5 Objective: (Chris C, Brian S, Shawn P) Shawn will speak with Chris**
 National Priority: Implement the NIPP
Enhance surveillance capabilities for rapidly detecting and reporting specific animal and plant diseases and/or contaminants by Sept. 30, 2010.
- 3.5.A Establish information sharing and incident reporting channels between agriculture partners and the SIAC for both incident and suspicious activity reporting July 1, 2010.
 - 3.5.B Establish information sharing systems by Sept. 30, 2010.

- 3.6 Objective: (Brian S/Shawn P)**
 National Priority: Implement the NIPP
Provide support and expertise to partner agencies relative to Level I and Level II critical infrastructure site visits, training, and related analyses by Dec. 31, 2010 and then to maintain status or enhance on an annual basis. Lists are classified.
- 3.6.A Annually accompany the DHS Protective Security Advisor (PSA) and other critical infrastructure-related personnel on all Tier I and II site visits in UT.
 - 3.6.B 3.6.C 3.7.D

- 3.7 Objective: (Brian S, Shawn P)**
 National Priority: Implement the NIPP
Implement a State CIP Program utilizing the NIPP risk management framework and National Response Framework CIKR annex by _____.
- 3.7.A Develop a state-defined criteria identifying Utah’s critical infrastructure to inventory, prioritize, and protect assets by _____.
 - 3.7.B Collect and maintain an inventory of CIKR assets, systems, or functions that exist within the State of Utah utilizing a risk-based process by _____.
 - 3.7.C Facilitate implementation of CIP solutions with public and private sector entities by leveraging existing technology, training, and programs by _____.
 - 3.7.D Develop SIAC Emergency/Crisis Response Plans and protocol that will govern SIAC CIKR and Intelligence support to Utah emergency operations by _____.

4. Goal:
Ensure that relevant information and intelligence is provided to local, state, federal, private and public sector officials as appropriate; and ensure that a technological infrastructure is in place to allow each partner the ability to access, receive, analyze, and share such information and intelligence in a timely manner.

- 4.1 Objective: (Brian S/Shawn P/Doug Mc)**
 National Priority: Strengthen Information Sharing and Collaboration
Provide terrorist surveillance detection programs for law enforcement, public safety, and private sector partners by Dec. 31, 2011.

- 4.1.A Annually provide training on sector-specific assessment tools and methodologies, as well as standardized assessment training when applicable.
- 4.1.B Implement and maintain the Nationwide Suspicious Activity Report (SAR) Initiative (NSI) by _____.
- 4.1.C SIAC will annually coordinate with the Department of Justice to host SAR awareness training for state, local, tribal, and private sectors.3.2.D 3.2.E Establish the process and information technology infrastructure of SARs from receipt to the Information Sharing Environment (ISE) by December

4.2 Objective: (Brian S)

National Priority: Strengthen Information Sharing and Collaboration

SIAC will produce a Statewide Crime Assessment to determine the crime problems having the most significant impact in Utah by December 2011.

- 4.2.A Develop and implement a Statewide Crime Survey by _____.
- 4.2.B Collect and assess the Crime Survey results by _____.
- 4.2.C Conduct a follow-up collection and research of the crime survey for its validity by_____.
- 4.2.D Identify intelligence gaps and prioritize intelligence needs based on survey results by_____.
- 4.2.E Develop a common operating picture of crime impacts affecting Utah by_____.

4.3 Objective: (Brian S, Shawn)

National Priority: Strengthen Information Sharing and Collaboration

SIAC will develop and implement a Collection Management process to ensure priority State Information needs are being addressed in accordance with the Intelligence Cycle by September 30, 2011

- 4.3.A Assess results of the Statewide Crime Survey by_____.
- 4.3.B Identify the intelligence gaps and priority intelligence needs resulting from the Statewide Assessment by_____.
- 4.3.C Develop a common Operating Picture and prioritization of crime impacts affecting Utah by _____.
- 4.3.D Identify the primary sources of intelligence including specialty units and task forces by _____.
- 4.3.E Develop a Statewide Intelligence Collection Plan by _____.
- 4.3.F Develop and implement a Statewide Collection process for tasking, gathering, and tracking priority state intelligence needs by _____.
- 4.3.G Develop regional sources of intelligence in neighboring states for collecting information relative to inter-state crime issues impacting Utah by _____.

4.4 Objective: (Brian S)

National Priority: Strengthen Information Sharing and Collaboration

In coordination with appropriate stakeholders, SIAC will evaluate threats and vulnerabilities associated with major Utah Special Events and will produce intelligence-based threat Assessments to identify and ameliorate potential criminal and national security (terrorism) threats by July 30, 2011.

4.4.A Assess and address the needs of the National Governor's Association event by its date before July 15-17, 2011.

4.4.B Assess and address the needs of the U2 Concert, at the University of Utah before May 24, 2011.

4.4.C Assess and address the needs of the event of the Stadium of Fire at BYU before July 2, 2011.

4.5 Objective: (Brian S)

National Priority: Strengthen Information Sharing and Collaboration

Implement the Nationwide Suspicious Activity Report (SAR) Initiative by December 31, 2011.

4.5.A The SAR Initiative will be fully established to receive, process, and disseminate by October 1, 2011.

4.5.B SIAC in coordination with the Department of Justice, will host SAR training for federal, state, and local agencies throughout 2011.

4.5.C SIAC, in coordination with the Department of Justice, will establish the process and information technology infrastructure to process SARs from receipt up to the information Sharing Environment (ISE), via eGuardian, by December 2011.

4.6 Objective: (Spencer J.)

National Priority: Strengthen Information Sharing and Collaboration

Implement web service for mapping addresses by Sept. 30, 2010.

4.6.A Annually assess the existing geospatial technology infrastructure in order to provide mapped locations on the fly using AGRC web services. Web service for address geo-coding is currently available and ready to be implemented in other applications.

4.6.B Annually update critical infrastructure data, which will be available by regions through the deployment of WebEOC mapper giving geospatial capabilities and make it available to partners by_____.

4.7 Objective: (Brian S)

National Priority: Strengthen Information Sharing and Collaboration

Establish CRIMENTAL as the State's criminal intelligence database by July 1, 2011.

4.7.A Develop a comprehensive User Agreement that has been reviewed and approved by DPS legal staff by June 1, 2011.

4.7.B Provide user training to all intelligence database users (including task forces) to begin by June 30, 2011 and to other CRIMENTEL users throughout 2011.

4.8 Objective: (Brian S)

National Priority: Strengthen Information Sharing and Collaboration

SIAC Intelligence Production Team will produce 24 Proactive intelligence products annually.

- 4.8.A Manage monthly Interagency Production Planning Meetings. Monitor emerging threats, in coordination with the Current Intelligence Analyst, to identify issues to be addressed by Intelligence Production Teams by _____.
- 4.8.B Identify and prioritize analytic production requirements, information needs, and corresponding gathering and dissemination parameters by _____.

4.9 Objective: (Brian S)

National Priority: Strengthen Information Sharing and Collaboration

SIAC Intelligence Production Team will produce 12 Reactive Intelligence products annually.

- 4.9.A Monitor time sensitive and emerging threat information,, as well as requests for research and production, to determine threat topics to be addressed by the Intelligence Production team to begin by _____.
- 4.9.B Coordinate with tactical analysts and interagency partners to produce timely relevant reactive products by _____.

4.10 Objective: (Ryan, Brian S, Joe, Doug) Shawn to look at PIER

National Priority: Strengthen Information Sharing and Collaboration

Enhance security and increase information sharing by providing a secure, web-based infrastructure for public safety and private sector partners to access and share timely, relevant information and intelligence by Dec. 31, 2010.

- 4.10.A Identify and implement web-based infrastructure capable of supporting information sharing requirements of public safety and private sector partners at the “Unclassified” and Unclassified – For Official Use Only (U//FOUO) handling levels by Aug. 30, 2010.
- 4.10.B Ensure information/intelligence can be shared through single infrastructure via communications platforms; the posting of Unclassified and U//FOUO products; delivering real-time, situational awareness reporting and incident/report notifications to consumers; and live news feeds by Dec. 31, 2010.

4.11 Objective: (Brian S, Jeff Carr)

National Priority: Strengthen Information Sharing and Collaboration

SIAC will proactively monitor the threat stream (national-level and local) on a minute to minute basis and ensure their leadership and staff are notified immediately if any pending event, developing information, and/or emerging threat could impact the state or region.

- 4.11.A Constantly facilitate information sharing within the SIAC and between “need-to-know” agencies as soon as information is available.
- 4.11.B Manage the timely and targeted dissemination of relevant products to ILOs, law enforcement, public safety, and private sector partners in accordance with SIAC policy.
- 4.11.C Design and develop an interagency web-based law Enforcement Current Intelligence Web Portal by July 30, 2011.

4.12 Objective: (Joe D, Dave P)

National Priority: Strengthen Information Sharing and Collaboration

Assess the Joint Information System (JIS) by Mar. 1, 2012 and then update/maintain on an annual basis.

- 4.12.A Annually review the trainings offered to maintain and improve an educated well-informed Public Information Officer (PIO) cadre (Utah JIS) that will keep the public informed.
- 4.12.B The State will begin the configuration and training of PIOs of state staff , local personnel, and city jurisdiction personnel for the ESF #15 in the WebEOC software program by Mar. 1, 2012.
- 4.12.C Enhance the awareness of PIOs roles and responsibilities and their information sharing during a disaster by _____.
- 4.12.D Develop regional PIO teams by Mar, 2012.

5. Goal:

Develop and maintain active Intelligence Liaison Officer (ILO) representation statewide to gather, assess, and disseminate relevant homeland security-related information through the ILO network.

5.1 Objective: (Brian S, Shawn P)

National Priority: Strengthen Information Sharing and Collaboration

Increase the participation and level of communication of intelligence disseminated to, and received from ILOs by _____.

- 5.1.A Redesign the Fusion Core Graphical Interface to increase ease of use, functionality, and the level of two-way communication with ILOs by _____.
- 5.1.B SIAC ILO Coordinator will contact each ILO at a minimum, on a quarterly basis.
- 5.1.C Recruit and train ILOs to cover 80% of Utah Law Enforcement Agencies and 100% of all Utah Homeland Security Regions by Dec. 31, 2011.

5.2 Objective: (Brian S, Shawn P)

National Priority: Strengthen Information Sharing and Collaboration

Develop the University and College ILO program with the Police Department and Security Officers by _____.

- 5.2.A Increase University-College campus participation of Conference calls to a minimum of 12 campuses represented by _____.

- 5.2.B Identify and disseminate Campus-relevant intelligence products monthly to Universities and Colleges.
- 5.2.C Recruit and train a minimum of two additional campus ILOs from previously unrepresented campuses.

5.3. Objective: (Brian S, Shawn P) Spencer

National Priority: Strengthen Information Sharing and Collaboration

Develop ILO Program representation to non-law enforcement public safety and private partners by December 31, 2011.

- 5.3.A Increase ILO Fire and Rescue Department representation in each SIAC region (northern, central, and southern) regions by _____.
- 5.3.B Establish a State Corrections Officer point of contact with the ILO Program by _____. Determine feasibility for a statewide monthly intelligence sharing conference call with Utah Correction Officers.
- 5.3.C Establish a School Resource Officer intelligence point of contact in each of SIACs regions by _____. Determine feasibility for a statewide monthly intelligence sharing conference call with School Resource Officers.
- 5.3.D Establish an Emergency Management intelligence point of contact by _____.

6. Goal:

Provide Investigative Case Support to Utah Law Enforcement Agencies including background checks, research, criminal history reports, telephone toll analysis, investigative timelines, link analysis, association charts, GIS aping, and trial preparation services.

6.1 Objective: (Brian S, Shawn P)

National Priority: Strengthen Information Sharing and Collaboration

Market SIAC services to law enforcement agencies through venues such as ILO Classes, Law Enforcement training venues, and Task Force participation by July 1, 2012.

- 6.1.A Provide Investigative Case Support to a minimum of 3400 Request for Information/Assistance during CY2011.
- 6.1.B Provide a 24 hour response to a minimum of 95% level 1 RFIs.
- 6.1.C Evaluate and incorporate a minimum of one new database/information source into the Investigative Case Support RFI database search capabilities by July 1, 2012.
- 6.1.D Establish a reliable 24/7 Investigative Case Support response capability within the SIAC by June 30, 2012.
- 6.1.E Develop and implement a procedure to process raw intelligence (telephone numbers, pocket litter, statements) derived from the DPS Interdiction Team and Utah counter-narcotic task forces by Dec. 31, 2012.

7. Goal:

Establish a statewide; interoperable public safety system that will link the independent wireless, voice and data systems used by federal, state, local, tribal and private sector responders.

7.1 Objective: (Scott W)

National Priority: Strengthen Communications Capabilities

Assess the need to update/procure equipment to enhance interoperable communications using available funding by September 30, 2013.

- 7.1.A The SIEC will annually review the SCIP to the Department of Homeland Security (DHS).
- 7.1.B The regional TICPs will be completed by Sept. 30, 2011, and revised semi-annually.
- 7.1.C The State Interoperability Executive Committee (SEIC) will annually coordinate training of equipment and distribution to local and state jurisdiction (to include UHP) on an as needed basis.
- 7.1.D Implement throughout the state Phase II services, and provide network diversity by the Public Safety Interoperability Communication's grant Program (PSIC) by September 30, 2013.

7.2 Objective: (Scott W)

National Priority: Strengthen Communications Capabilities

Promote and implement an Internet based training program by Sept. 30, 2010.

- 7.2.A Promote and implement an Internet based on information sharing program for all radio users with a separate Internet based education campaign for the general public by Apr.15, 2013 for improved website functionality.
- 7.2.B The interoperability training modules will be completed by Sept. 30, 2010.

7.3 Objective: (AnnaRae, Kris)

National Priority: Enhanced Regional Collaboration

Submit a grant request for a Four Corners Initiative with four states and various Tribes and then as funding is received implement, in two phases by Dec. 31, 2013.

Phase I

- 7.3.A Develop a baseline assessment of the needs for interoperability by June 1, 2011.
- 7.3.B MOUs are currently being reviewed by jurisdictional attorneys for the Four Corners Initiative and are expected to be complete by July 1, 2011.

Phase II

- 7.3.C Implement the planning process to identify and purchase equipment by Jan. 1, 2012.
- 7.3.D Enhance the initiative to include not only interoperability but also critical infrastructure and intelligence sharing by Jan. 1, 2013.

8. **Goal:**
Provide the opportunity for jurisdictions to plan, train, and exercise basic life safety for the public and responders in a multidiscipline response to and recover from a WMD terrorism/all hazards incident.

8.1 **Objective: (Mike R,)**

National Priority: CBRNE Detection Capability

Plan, train, and exercise the CBRNE detection capability assets to be able to respond locally and regionally with the appropriate personal and equipment by Dec. 30, 2010.

8.1.A Enhance the upper level training (new tech level curriculum) of distant rural jurisdiction by Sept. 2012.

8.1.B Fund 3 tech courses through HMEP Grant dollars combined with UFRA by June 30. 2012.

8.2 **Objective: (Bob H, Ron G)**

National Priority: CBRNE Detection Capability

Annually assess the need to enhance EOD response capabilities by improving planning, training, and exercises to first responders and maintenance of bomb technicians and equipment.

8.2.A Annually assess the need to enhance statewide preparedness and response through analysis, review and implementation of Bomb Task Force plans, resources, and assets.

8.2.B Annually assess the need to enhance preparedness and response capabilities through improved equipment, training, and maintenance.

8.2.C Annually assess the need to enhance relationship between Utah Bomb Task Force technicians and owning agencies that technicians belong to include awareness, training, and exercises to first responders.

8.2.D Annually maintain bomb squad task force accreditation in accordance with FBI standards through their annual audit.

8.3 **Objective: (Mike R, Ron M)**

National Priority: CBRNE Detection Capability

Annually review WMD/HAZMAT Response and Decontamination capabilities through establishing plans that improve planning, training, exercising, and awareness.

8.3.A Annually evaluate regions as to their tech level response capabilities.

8.3.B Based on results of above review an action plan will then be developed for those jurisdictions within a year.

8.4 **Objective: (Doug Mc)**

National Priority: CBRNE Detection Capability

Enhance the UHP Policy Manual to cover all aspects of operations for the health and safety of the division and the public by Sept. 30, 2011 and then annually update.

8.4. A Review submitted recommendations of changes and rewrite each policy of the manual by Dec. 31, 2010.

- 8.4.B Submit approved policies to integrate with the Risk Management Resource for Public Safety Organizations national system (Lexipol) by June 1, 2011.
- 8.4.C Once accepted and given subscription into the Lexipol system, each trooper will receive scenario based daily training bulletins to begin on Sept. 30. 2011.
- 8.4.D Annually update the UHP Policy and Procedure Manual regarding changing laws, court decisions, and best practices in the Public Safety field.

9. Goal:

Enhance capabilities of public health and health care systems to detect, prevent, prepare for, respond to, and recover from a WMD terrorism/all hazards' incident. Support the goals and objectives of the CDC and HRSA cooperative agreements.

9.1 Objective: (Matt T)

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

The MMRS will acquire, deploy disaster supplies by Oct. 1, 2012, and then annually assess the needs of EMS agencies, hospitals and support those needs with planning, equipment, training, and exercises as funding is available.

9.1.A Training for indications and use of CBRNE APR units and N-95 particulate respirators for First Responder use will be completed by June 30, 2012.

9.1.B Acquire and deploy WMD CBRNE antidotes in jurisdictions of each participating agency as needed by Oct. 1, 2012.

9.1.C Acquire and deploy cached disaster supplies and/or disaster trailers to each agency in the jurisdictions as needed by Oct. 1, 2012.

9.2 Objective: (Paul, Steve, Mike S)

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Enhance Mass Prophylaxis Capability through standardization of local response plans, and expand volunteer support functions by Sept. 30, 2010.

9.2.A Annually do a need assessment for MRC Recruitment, retention, and training.

9.3 Objective: (Paul, Mike S)

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Expand the mass prophylaxis capabilities through exercising the core functions by Sept. 30, 2010.

9.3. A Exercising the core functions of requesting, receiving, distributing, and dispensing will continue to be part of the State's effort to improve mass prophylaxis by Sept. 30, 2010.

9.4 Objective: (Paul, Mike S)

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Enhance Medical Surge Capability by standardizing plans, continuing the development and maintenance of current capabilities, and the recruitment and retention of trained volunteers by Sept. 30, 2010.

9.4.A Continued development of MRCs at the local level and recruitment of healthcare volunteers statewide by Sept. 30, 2010.

9.4.B Continue the expansion of the Healthcare Coalition Development to include an additional 25 facilities by Sept. 30, 2010.

9.5 Objective: (Paul, Mike S)

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Expand mission target capabilities to include Medical Surge and WMD/Hazardous Materials Response and Decontamination and exercising medical surge capabilities in a CBRNE Exercise by Sept. 30, 2010.

9.5.A Develop and execute an exercise that addresses multiple target capabilities to include Medical Surge, WMD/Hazardous Materials Response, and Decontamination by Sept. 30, 2010.

9.6 Objective: (Paul, Mike S, Chris C) Keep

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Expand target capabilities to include specialty volunteer organizations/personnel to be identified as a Veterinary Reserve Corps (VRC) to include professional veterinarians, veterinary technicians, and animal handler volunteers to be trained, certified, and readied to respond to statewide animal emergency response requirements by Sept. 30, 2015.

9.6.A Develop a Veterinary Reserve Corp by Sept. 30, 2015.

9.6.B Delete-Unrealistic due to budget and staff restraints.

10. Goal:

In major events requiring multi-jurisdictional response, the Utah Highway Patrol will facilitate at a first responder level activation of interoperable communications and participate in a unified command which utilizes NIMS principles.

10.1 Objective: (Doug)

National Priority: Strengthen Communications Capability

Provide information to each trooper the protocols in the MOUs for each specific section by June 30, 2011.

10.1.A UHP to develop an MOU with the 29 county law enforcement jurisdictions to include tribal governments, and bordering states for support of their resources (canine, technology, dive team, public information personnel and air support, etc) by Mar. 1, 2011.

10.1.B Distribute MOU agreements to the Section Commanders for their distribution by June 30, 2011.

11. Goal:

Enhance the Be Ready Utah program.

11.1 Objective: (Ryan)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities
Annually assess the Be Ready Utah program through community outreach, awareness events, engage in training, continual improvement, and updating informational resources.

11.1.A. Provide tool kits for local Emergency Managers and Community Support Liaisons as teaching aids during local community events by Sept. 30, 2010.

11.1.B. Annually assess and design Be Ready Utah preparedness materials for distribution in communities.

11.1.C. Create Be Ready Utah instructional preparedness videos for use on the Be Ready Utah website and for distribution to local communities as a resource for teaching personal and family preparedness by Aug. 1, 2013.

11.1.D. Increase collaborative efforts to promote preparedness in communities and in schools with the American Red Cross by meeting with American Red Cross representatives on a bi-monthly basis.

11.2 Objective: (Ryan)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities
Add value to the PS HS CC by providing training in NIMS, NIPP, and creating Sector Specific Coordinating Councils by Nov. 30, 2010.

11.2.A. Annually conduct an at least two tabletop exercise for the PS HS CC.

11.2.B. Introduce PIER notification system to the PS HS CC and provide training by Sept. 30, 2011.

11.3 Objective: (Ryan)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities
Expand the Ready Your Business program through new training opportunities and resources by Dec. 31, 2010.

11.3.A. Annually sustain or exceed participation completion rate of 80% for the Ready Your Business 12 Point Continuity of Operations program.

11.4 Objective: (Dave P., Joe T)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities
Enhance logistics capabilities through private sector involvement and collaboration by June 1, 2012.

11.4.A. Support the Private Sector Homeland Security Steering Committee Business Resource Database project by June 1, 2012.

11.5 Objective: (Joe T)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities
Using EMAP and FEMA standards as guidelines develop tools and refine databases to enhance resource management and logistics capabilities in preparedness, response, and recovery of disasters by Sept. 30, 2010.

11.5.A Develop and implement a statewide resource management database and address by disaster type by Sept. 30, 2010.

11.6 Objective: (Jeff J, Chris C)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities
Develop an organized, planned, certified, trained, and well equipped volunteer force to respond to, identify, care for, and shelter displaced or abandoned companion animals that are victims of a disaster by Sept. 30, 2013.

11.6.A Create an organized volunteer work force (CART-Community Animal Response Team) that will be available to assist the companion animal population of the state that may be displaced or abandoned in the face of any local disaster by Sept. 30, 2013.

Include IMT and SUSAC? (Kris H)

12. Goal:

Develop and implement a comprehensive statewide homeland security capability assessment, gap analysis, and the development of a future risk based funding formula.

12.1 Objective: (Ty, Ron M, Jerrienne)

National Priority: Enhanced Regional Collaboration

Determine capability requirements utilizing the Target Capabilities List, assess current capability levels, identify needs and methods to fill gaps, update strategies in the State of Utah Homeland Security Plan based on the findings of the assessments, and develop and identify “investments” to be included in future HSGP funding requests based on a defined risk based formula by Sept. 30, 2010.

12.1.A Assessment results to be used in local, tribal, and state grant applications to address the capability gaps by Sept. 30, 2010.

12.1.B Update all emergency plans at all government levels to reflect the gap analysis by Sept. 30, 2010.

12.1.C Use available funding to target improvement of high priority gaps by Sept. 30, 2010.

13. Goal:

Through the Salt Lake Urban Area Security Initiative (UASI) platform, promote Be Ready Utah and Citizen Corps activities and programs, where applicable, to enhance overall community preparedness.

13.1. Objective: (Jeff J, Ryan)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Participate monthly in the UASI Preparedness Committee and their projects as appropriate.

13.1.A Develop Citizen Corps DVDs for use in community outreach programs by Nov. 30, 2010.

13.1.B AEDs will be placed in all of the schools in the UASI area by Nov. 30, 2010.

14. Goal:

Assess and enhance the Utah Citizen Corps and CERT Programs for the State of Utah.

14.1. Objective: (Jeff J)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Transfer the Citizen Corp Program from the Commission of Volunteers to the Division of Homeland Security by June 30, 2010.

14.1.A Hire a Program Manager for the program by June 30, 2010.

14.1.B Acquire all of the remaining funds, inventory, and materials for the program to the Division by June 30, 2010.

14.2 Objective: (Jeff J)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Create a new State of Utah Citizen Corps Council to assist with carrying out the functions and duties of Citizen Corps in the State of Utah by July 1, 2010.

14.2.A The State of Utah Citizen Corps Council will be comprised of the State of Utah Citizen Corps Coordinator, and an appointed member from the Utah Commission on Volunteers, an appointed member from each of the five Pillar Programs: (Community Emergency Response Teams, Medical Reserve Corps, Fire Corps, Volunteers in Police Service and USA on Watch), and also an appointed member from each of the seven Homeland Security Regions in the State of Utah. The State of Utah Citizen Corps Council will consist of 14 voting members and will be operational by July 1, 2010.

14.2.B The State of Utah Citizens Corps Council will be approved to be a sub-committee of the Utah Regional Council Committee (URCC) by April 1, 2010.

14.3 Objective (Jeff J)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Create and/or support a Regional Citizen Corps Council in each of the seven Utah Homeland Security Regions by July 1, 2011.

14.3.A Assist in creating and establishing a Regional Citizen Corps Council or support and enhance existing Regional Citizen Corps Councils in each of the regions in the State of Utah by July 1, 2011.

14.3.B The Regional Citizen Corps will be comprised of members appointed by either local elected officials, local emergency managers and/or local pillar program leadership to sit on their Council for a period of time determined by the members.

Regional Citizen Corps Councils will assist in carrying out the duties and responsibilities in their respective regions and in assisting the State of Utah Citizen Corps Council in the fulfillment of their Mission by July 1, 2011.

14.4 Objective (Jeff J)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Create a comprehensive database of current/active Citizen Corps Pillar Programs in the State of Utah by Dec. 31, 2010.

14.4.A The “Be Ready Utah” VISTA Program members will compile a database of all functioning local city and county Citizen Corps Pillar Programs in the State of Utah by Dec. 30, 2010.

14.4.B The Utah Citizen Corps Pillar Program database will include leadership contact information, including affiliated programs, sponsoring agencies, leadership names, titles, physical addresses, e-mail addresses, and phone numbers by Dec. 31, 2010.

14.4.C The Utah Citizen Corps Database will include rosters of all members associated with the local Pillar Programs to include names, titles, e-mail addresses and phone numbers by Dec. 31, 2010.

14.5 Objective (Jeff J)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Create a State of Utah Community Emergency Response Team (C.E.R.T) Website by July 1, 2010.

14.5.A The C.E.R.T. website will be linked to the Be Ready Utah Website and will be used for communicating important information to Utah C.E.R.T. team leadership, and also providing useful resources, calendaring and web link information. The C.E.R.T. website will be operational by July 1, 2010.

14.6 Objective (Jeff J)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Create a C.E.R.T. E-mail List Serve by Sept. 1, 2010.

14.6.A The Utah Division of Homeland Security Citizen Corps Program will create and maintain an E-Mail List Serve to be used by local C.E.R.T. team leadership to communicate with each other, and to share and exchanged ideas and information by Sept. 1, 2010.

14.6.B The C.E.R.T. E-Mail List Serve will be operational by September 1, 2010, and will be maintained, monitored and governed by the Utah Citizen Corps Coordinator.

14.7 Objective (Jeff J)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Annually provide a calendar and offer Conferences, Trainings and Workshops to the Citizen Corps Pillar Programs in the State of Utah.

14.7.A The Citizen Corps Program Coordinator will provide the first calendar of activities and trainings by Sept. 30, 2010.

14.8 Objective (Jeff J, Logan Sissam)

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

The State of Utah Citizen Corps Program will partner with the American Red Cross in developing a program and training opportunities for volunteers by July 1, 2011.

14.8.A The State of Utah Citizen Corps Program will assist the American Red Cross in organizing local C.E.R.T. teams across the state to attend Red Cross Training on Mass Care Sheltering Operations by July 1, 2011. This effort will enhance the Red Cross Mission of sheltering by staffing the shelters with C.E.R.T. members as they become available at the conclusion of the local C.E.R.T. missions by offering trained, organized team members to cross over and assume the next mission role of sheltering displaced citizens during a crisis or disaster.

14.8.B Following the program startup for training and organizing community teams, the program will be annually reviewed and updated as needed.

PROMULGATION, REVISIONS, MONITORING AND UPDATES

I. Introduction

In consideration of the efforts of all those who participated in the development of this plan, and from the conviction that it constitutes a clear and workable strategic plan, the plan will be submitted to the Governor's Office for promulgation whenever a new Governor takes office or whenever the existing Governor is re-elected for an additional term.

In addition, periodic evaluation, revisions and updates to the plan will be required to ensure that the tasks, roles and responsibilities assigned under the plan can be carried out effectively.

II. Revision, Monitoring and Update Requirements

The Special Projects Program Manager, in the Division of Emergency Management has been designated to maintain, revise, update and monitor the plan. This person has developed a report system to track the tasks progress. It will be determined as tasks are completed whether there needs to be new tasks in its place or not by the entity representatives. A progress report will be given bi-annually or as the need arises to the Director of Homeland Security.

Please briefly describe the updates to the strategy:

Changes noted are: due to updated requirements from FEMA; completion of goals, objectives and milestones/steps; and changes in the organization the State Homeland Security Strategic Plan is in constant change. This is a working document so the State is prepared to achieve and update the plan as needed.